Jarrell Independent School District Jarrell Middle School 2021-2022 Campus Improvement Plan



Mission Statement

Jarrell ISD will have high expectations for all students. The district will make every effort to attract and retain the most qualified teachers available who will enhance the positive image of our schools in the community. The caring atmosphere provided by these teachers will help promote the positive self-image for the students in the district. JISD will encourage positive staff morale by providing clean and attractive campuses.

Vision

Our vision for our JMS students is to create an environment where the students are a part of the process, are encouraged to seek out new ideas, and where failure is an opportunity to learn.

Value Statement

This we believe...we value educating our students to be prepared for the 21st century through collaboration, cooperation, and divergent thinking.

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Comprehensive Needs Assessment

Demographics

Demographics Summary

The subcommittee looked at the following information and data for the needs assessment: TEA AEIS report, campus improvement plan, district mission, goals, and vision statements. Jarrell Middle School finished the 2020-21 school year with 548 students ranging from 6th-8th grade. This is a substantial increase from the 2019-20 enrollment of 475. Our student body is ethnically diverse. 54% of our student body is Hispanic, 36% is White, 5% Two or more races, and 4% African American. Other ethnicities, including Asian and American Indian races make up less than 1% of the total student population. 59% of students meet qualifications for Economically Disadvantaged. The campus finished the year with 40 certified staff members and 8 instructional paraprofessionals.

Enrollment continues to rise with an average increase of 10% each year. Over the summer, 7 additional certified staff have been added to accommodate for rapid growth in the community. An additional position was added to the front office for day to day operations which allows the registrar, attendance clerk, and administrative secretary to dedicate more time and resources to the growing needs of the campus.

Student mobility rates for Jarrell MS are 13.6%. Mobile students are on the radar of the counseling department for weekly or bi-weekly meetings, specialized schedules based on need, and parent outreach via JISD for parenting support through the district counseling department. The mobility rate is down slightly from 15.5% from the previous year as Jarrell grows with additional housing available in various subdivisions.

Attendance rates for 2018-19 and 2019-20 is at 96.5%. Attendance for the 2020-21 school year is not included in this report due to the number of students transitioning to and from remote learning.

Demographics Strengths

JISD employs two District Level Instructional Coaches who support the planning and assessment process. On-campus learners benefitted from small class sizes and were provided with adequate instructional time in the classroom. Students were provided with a homeroom period to assist with study or organizational skills. Longitudinal RTI data is in the early stages of development but is bringing awareness to students in need of academic support.

Staff and students were recognized monthly and celebrated during JISD school board meetings.

JMS staff is comprised of a diverse staff that includes 27 female and 21 male educators. This is an accurate reflection of our student body demographics.

Student Learning

Student Learning Summary

Jarrell Middle School staff analyzed recent STAAR passing percentages for each grade level, subject, and special population .

6th grade Reading

	JMS	State Avg.
Approaches	46	61
Meets	19	31
Masters	3	14

6th grade Math

JMS State Avg.

Approaches	51	66
Meets	22	34
Masters	4	14

7th Grade Reading

JMS State Avg.

Approaches	65	68
Meets	36	44
Masters	13	25

7th Grade Math

JMS State Avg.

Approaches	67	54
Meets	20	25
Masters	22	11

7th Grade Writing

JMS State Avg.

Approaches	61	61
Meets	26	31

JMS State Avg.

Masters 3 9

8th Grade Reading

JMS State Avg.

Approaches 57 72 Meets 30 45 Masters 8 21

8th Grade Math

JMS State Avg.

 Approaches
 31
 60

 Meets
 10
 35

 Masters
 0
 10

8th Grade Science

JMS State Avg.

 Approaches
 56
 67

 Meets
 30
 42

 Masters
 12
 23

8th Grade Social Studies

JMS State Avg.

 Approaches
 36
 56

 Meets
 10
 27

 Masters
 2
 13

School Processes & Programs

School Processes & Programs Summary

Personnel have been added to the Administrative team to support parents, teachers and students. New positions include an Executive Director of Teaching and Learning, an Executive Director of Human Resources, a Director of State and Federal Programs and a Director of Operations.

As the student population grows, Jarrell ISD will add additional teaching staff. Staff rentention is a district priority. JISD has a higher percentage of teachers with 1--5, years of experience than any other group, but 45.1% of teachers have 6 or more years of experience.

JISD Teachers - Years of Experience

(2019-2020 TAPR Report)

	Beginning Teachers	1-5 Years Experience	6-10 years experience	11-20 years experience	Over 20 years experience	Average years experience	Average years experience in the district
JISD	10.3%	34.2%	20.1%	25%	10.4%	8.8 years	3.9 years
State	7.4%	27.9%	19.4%	29.4%	15.9%	11.1 years	7.2 years

To support and grow staff, Jarrell ISD provides a robust menu for Summer PD. In addition, JISD participates in wellness activities to support mental health and overall wellbeing.

Jarrell ISD is a Google Distict. High school students are one-to-one access to technology devices. Google Classroom is a used at grades K-12 to support remote and in-person instruction. The Technology department is working to provide a variety of digital tools to all PreK-12 students to teach coding skills, develop computational thinking, and support instruction.

School Processes & Programs Strengths

New staff were assigned a mentor teacher. They were supported by the secondary instructional coaches. Their department leads held weekly team meetings to discuss pacing, scope and sequence and to relay infromation. During this time, new teachers were shown things such as creating & admintersting tests in eduphoria, how to check grades, how to input assessments, parent contacts. Discussion regarding student performance took place.

The efficacy of the support given to new staff by department leads, instructional coaches, and mentor teachers is reflected in student achievement data, disciplinary data, and newteacher retention and evaluation data.

Teacher leaders were able to deliver one message to all staff ensuring a continuity of content. They were also supported by administration in their role as serving as the voice for departments and grade levels along with holding regular meetings. These were held every other week and at times every week based on information that needed to be pushed out to the staff. Having leaders for content and across grade levels provides the opportunity for more teacher leaders to be developed and grown as well as broadening the perspective of the staff (ie: seeing things through 2 lenses, rather than only one).

The district offers competitive pay, retention stipends given in December. Up to date technology in classrooms. Students are one to one with chromebooks. Opportunities for Jarrell Middle School Campus #041 7 of 36

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promotion within the district. District created new teacher orientation Fairs. Sending out surveys to staff with the purpose of modifying and	Providing new teachers to the district with a d changing critical areas as defined in the surv	n mentor teacher. The district will participate in Teacher Job rey.
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Perceptions

Perceptions Summary

Most students feel safe and "normal" in the school setting. Others, however, have stated that this year presented a lot more behavior problems than that of the past (sex, drugs, etc.). Some believe this is troubling, especially in the middle school setting. When students are consistently engaged or exposed to negative behaviors, their learning is significantly impacted.

While some parents feel their students are safe at school, others feel differently due to the lack of resources available. Additionally, COVID brought its own challenges with lack of communication between teachers, students, and parents.

We have seen an increase in extracurricular acitivities over the past few years. Student activities include football, volleyball, basektball, track, tennis, golf, cross country, and track. The barriers for some students are due to grade ineligibility.

Progress reports are sent home every 3 weeks by mail and parents also have electronic access to check their child's grades and attendance.

Perceptions Strengths

Teachers feel they have been supported by campus administration over the past 2 years and do have opportunities for professional development.

Each department is collaborative in sharing ideas and lessons. While common planning time is not always built into the school day, staff finds ways to collaborate throughout the week.

The Jarrell ISD Education Foundation has been created that includes members of the community. The district partners with parents, community and business members on a variety of initiatives including strategic planning, Teacher of the Year, booster clubs, PTO, career events, parent education, and family nights.

Goals

Goal 1: Jarrell Middle School will empower students to think critically, communicate, create, and collaborate in order to be successful, now and in the future.

Performance Objective 1: Develop a comprehensive, campus-wide instructional model, providing a consistent approach to teaching and learning.

Strategy 1 Details		Reviews		
Strategy 1: Ensure Learning Targets are aligned to standards and written as a measurable student learning output.	e aligned to standards and written as a measurable student learning output. Formative Sun	Formative		
Strategy's Expected Result/Impact: Improve Tier I Instruction Staff Responsible for Monitoring: Principal	Oct	Jan	Apr	June
Instructional Coach	65%			
Strategy 2 Details		Rev	riews	
Strategy 2: Provide teachers with an instructional framework cycle, focused on the 4 questions that drive an effective		Formative		
Strategy's Expected Result/Impact: Improve Tier I Instruction Staff Responsible for Monitoring: Instructional Coach	Oct	Jan	Apr	June
	55%			
Strategy 3 Details		Rev	riews	•
Strategy 3: Instructional leaders will review lesson plans regularly for alignment, pacing, and rigor; providing feedback		Formative		Summative
and lesson plan support.	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: Improve Tier I Instruction Staff Responsible for Monitoring: Principal Instructional Coach	30%			

Strategy 4 Details		Rev	riews	
Strategy 4: Provide guided professional development and ongoing support on lead4ward resources, including		Formative		Summative
Snapshots, TEKS Scaffolds, Academic Vocabulary, IQ Released Tests, Student Learning Reports, and much more.	Oct	Jan	Apr	June
Teachers will learn how to use the student-centered, teacher-friendly tools, resources, and strategies from lead4ward to make learning meaningful and engaging.				
Strategy's Expected Result/Impact: Improve Tier I Instruction	45%			
Staff Responsible for Monitoring: Instructional Coach				
TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction - Comprehensive Support Strategy				
Funding Sources: Initial Professional Development - 199 General Fund: SCE - \$5,900				
Strategy 5 Details		Rev	views	
Strategy 5: Implement and utilize STAR Renaissance Universal Screener as a progress monitoring tool in Math and		Formative		Summative
Reading each quarter.	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: Differentiated instruction				
Staff Responsible for Monitoring: Instructional Coach TEA Priorities: Build a foundation of reading and math, Improve low-performing schools	65%			
TEA Priorities: Build a foundation of reading and math, improve low-performing schools				
Strategy 6 Details		Rev	views	
Strategy 6: Utilize instructional coach to support best instructional strategies, coaching cycles, and individualized		Formative		Summative
support to teachers, with an emphasis on reading and math.	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: Improve Tier I Instruction				
Staff Responsible for Monitoring: Principal	65%			
Strategy 7 Details		Rev	views	
Strategy 7: Model reflective practices and track progress toward campus goals through weekly PLC data digs.	Formative Su			Summative
Strategy's Expected Result/Impact: Data driven instruction	Oct	Jan	Apr	June
Staff Responsible for Monitoring: Principal				
Instructional Coach	65%			

Performance Objective 2: The percentage of students mastering grade level performance in 8th grade Science and Social Studies will increase to 20% by May 2022.

Strategy 1 Details		Reviews		
Strategy 1: Incorporate primary source document analysis in each Unit of 8th Grade Social Studies.		Formative Su		
Strategy's Expected Result/Impact: Increased achievement Staff Responsible for Monitoring: Team Lead Department Chair Title I Schoolwide Elements: 2.4, 2.6 - TEA Priorities: Improve low-performing schools - ESF Levers:	Oct 30%	Jan	Apr	June
Lever 4: High-Quality Curriculum Funding Sources: DBQ's - 199 General Fund: SCE - \$2,550				
Strategy 2 Details		Rev	views	
Strategy 2: Create a Learning Framework for prioritizing and spiraling standards in US History.		Formative		Summative
Strategy's Expected Result/Impact: Improve Tier I Instruction	Oct	Jan	Apr	June
Staff Responsible for Monitoring: Team Lead Department Chair	40%			
Strategy 3 Details		Reviews		
Strategy 3: Teachers will empower students through co-creation of interactive journals in 8th grade Science.		Formative		Summative
Strategy's Expected Result/Impact: Increase student engagement	Oct	Jan	Apr	June
Staff Responsible for Monitoring: Team Lead Department Chair	20%			
Strategy 4 Details		Rev	views	
Strategy 4: Utilize Generation Genius as a supplementary computer based platform to increase student engagement in		Formative		Summative
Science.	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: Increase student engagement Staff Responsible for Monitoring: Team Lead Department Chair	35%			
Title I Schoolwide Elements: 2.6 - TEA Priorities: Improve low-performing schools Funding Sources: Generation Genius - 199 General Fund: SCE - \$1,500				

Strategy 5 Details	Reviews			
Strategy 5: US History classrooms will create and post an interactive timeline of chronological events, unit by unit.		Formative Summ:		
Strategy's Expected Result/Impact: Increase student achievement	Oct	Jan	Apr	June
Staff Responsible for Monitoring: Team Lead Department Chair	20%			
No Progress Continue/Modify	X Disc	ontinue		

Performance Objective 3: The percentage of 6th grade students mastering grade level in Reading and Math will increase to 15% in May 2022.

Strategy 1 Details		Rev	views		
Strategy 1: Teachers will facilitate student goal setting for all Unit and STAR Renaissance assessments.		Formative		Summative	
Strategy's Expected Result/Impact: Increase engagement Staff Responsible for Monitoring: Team Lead Department Chair	Oct	Jan	Apr	June	
Department Chair	30%				
Strategy 2 Details	Reviews				
Strategy 2: Teachers will empower students to be reflective in their learning through data tracking in student binders.		Formative		Summative	
Strategy's Expected Result/Impact: Increase engagement	Oct	Jan	Apr	June	
Staff Responsible for Monitoring: Team Lead Department Chair	25%				
Strategy 3 Details		Rev	views		
Strategy 3: Students will participate in the 40-Book Challenge and become eligible for an EOY field trip and		Formative		Summative	
celebration. Strategy's Expected Result/Impact: Increase reading levels	Oct	Jan	Apr	June	
Strategy's Expected Result/Impact: Increase reading levels Staff Responsible for Monitoring: Team Lead Department Chair	15%				
Strategy 4 Details		Rev	views		
Strategy 4: Students will receive targeted accelerated instruction during "WIN" time in Math and Reading.		Formative Summ			
Strategy's Expected Result/Impact: Close achievement gap	Oct	Jan	Apr	June	
Staff Responsible for Monitoring: RTI Coordinator	50%				

Strategy 5 Details		Reviews			
Strategy 5: Priority standards will be identified and analyzed for each unit, to ensure student mastery in critical areas.		Formative			
Strategy's Expected Result/Impact: Improve Tier 1 Instruction	Oct	Jan	Apr	June	
Staff Responsible for Monitoring: Principal Instructional Coach	60%				
No Progress Continue/Modify	X Disco	ontinue			

Performance Objective 4: The percentage of students meeting grade level in Math will increase to 25% in 8th grade and 34% in 7th grade.

Strategy 1 Details		Reviews		
Strategy 1: 8th grade students will receive explicit instruction on utilizing graphing calculators to support and reinforce		Formative		Summative
algebraic concepts.	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: Increase student engagement Staff Responsible for Monitoring: Team Lead Department Chair	15%			
Strategy 2 Details		Rev	iews	
Strategy 2: Adopt and implement an additional elective to support the application of financial literacy for 7th and 8th	Formative			Summative
grade students. Strategy's Eveneted Result/Impacts Improve financial literacy	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: Improve financial literacy Staff Responsible for Monitoring: Dean of Students	15%			
Strategy 3 Details		Rev	iews	
Strategy 3: Provide guided Professional Development using the lead4ward Middle School Math Learning Video Series		Formative		Summative
through PLC.	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: Instruction tightly aligned to standards Staff Responsible for Monitoring: Team Lead Department Chair Title I Schoolwide Elements: 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers:	0%			
Lever 2: Effective, Well-Supported Teachers				
Funding Sources: Leading and Learning Series - 199 General Fund: SCE - \$1,521				
No Progress Accomplished — Continue/Modify	X Disc	ontinue		

Performance Objective 5: Establish a framework for an effective Math and Reading Intervention model for at risk students.

Strategy 1 Details		Rev	views	
Strategy 1: Utilize the Read Naturally Live program to build fluency and motivation while increasing reading accuracy	Formative			Summative
and expression with audio support. Strategy's Expected Result/Impact: Increased reading levels as measured by Renaissance Learning Staff Responsible for Monitoring: Reading Interventionist Title I Schoolwide Elements: 2.4, 2.6 - TEA Priorities: Build a foundation of reading and math, Improve low-performing schools - Comprehensive Support Strategy - Targeted Support Strategy Funding Sources: Read Live Intervention Seats - 199 General Fund: SCE - \$3,620	Oct 40%	Jan	Apr	June
Strategy 2 Details		Rev	iews	
Strategy 2: Provide training and resources to incorporate hands on learning experiences through the use of math	Formative			Summative
manipulatives. Staff Responsible for Monitoring: Instructional Coach Title I Schoolwide Elements: 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 5: Effective Instruction Funding Sources: Math Manipulatives - 199 General Fund: SCE - \$4,265	Oct 25%	Jan	Apr	June
Strategy 3 Details		Rev	views	
Strategy 3: Establish monthly meetings to review Tier 2 and 3 progress in Math and Reading Interventions.		Formative		Summative
Strategy's Expected Result/Impact: Increased achievement Staff Responsible for Monitoring: Instructional Coach Title I Schoolwide Elements: 2.4, 2.6 - TEA Priorities: Build a foundation of reading and math - ESF Levers: Lever 2: Effective, Well-Supported Teachers	Oct	Jan	Apr	June
Strategy 4 Details	Reviews			
Strategy 4: Implement "power" math intervention classes that provide struggling students with a preview of content in	Formative			Summative
upcoming units of study. Strategy's Expected Result/Impact: Increase engagement Staff Responsible for Monitoring: RTI Coordinator	Oct	Jan	Apr	June

Strategy 5 Details		Reviews			
Strategy 5: Create and sustain RTI tutorials with at least 80% attendance and documentation on HB4545 spreadsheet.		Formative			
Strategy's Expected Result/Impact: Increase achievement	Oct	Jan	Apr	June	
Staff Responsible for Monitoring: RTI Coordinator	25%				
No Progress Accomplished — Continue/Modify	X Disc	ontinue			

Performance Objective 6: Increase student achievement and access to general curriculum for all special education students.

Strategy 1 Details		Reviews		
Strategy 1: Provide quality interventions specific to the specialized instructional needs of students served though		Formative		Summative
Special Education. Strategy's Expected Result/Impact: Increase math and reading levels	Oct	Jan	Apr	June
Staff Responsible for Monitoring: SPED Department Chair	0%			
Strategy 2 Details		Rev	iews	
Strategy 2: Targeted professional development on inclusive classrooms and effective collaboration.	Formative			Summative
Strategy's Expected Result/Impact: Differentiated instruction	Oct	Jan	Apr	June
Staff Responsible for Monitoring: SPED Department Chair	0%			
Strategy 3 Details		Rev	iews	
Strategy 3: Ongoing professional development on the implementation of academic and behavioral accommodations.		Formative		Summative
Strategy's Expected Result/Impact: Improve Tier I Instruction	Oct	Jan	Apr	June
Staff Responsible for Monitoring: SPED Department Chair	0%			
No Progress Continue/Modify	X Disco	ontinue		

Performance Objective 7: Improve daily student attendance to meet the district/campus goal of 97% ADA.

Strategy 1 Details		Reviews		
Strategy 1: Create grade level attendance challenge by posting and update weekly attendance averages.		Formative		Summative
Strategy's Expected Result/Impact: Improve attendnace	Oct	Jan	Apr	June
Staff Responsible for Monitoring: Assistant Principal	20%			
Strategy 2 Details		Rev	iews	
Strategy 2: Provide regular letters to parents updating them on truancy and opportunities for making up hours.	Formative			Summative
Strategy's Expected Result/Impact: Improve attendance	Oct	Jan	Apr	June
Staff Responsible for Monitoring: Assistant Principal	40%			
Strategy 3 Details		Rev	iews	
Strategy 3: Create process for students to document makeup hours and return for credit recovery and seat time.		Formative		Summative
Strategy's Expected Result/Impact: Improve attendance	Oct	Jan	Apr	June
Staff Responsible for Monitoring: Assistant Principal	0%			
No Progress Continue/Modify	X Disco	ontinue		

Goal 2: Jarrell Middle School will implement systems to support the social/emotional and mental health challenges of all students.

Performance Objective 1: JMS will continue to enhance parent outreach, educational opportunities, and resources for parents, students, and staff as part of a coordinated school health system.

Strategy 1 Details	Reviews			
Strategy 1: Maintain partnerships with local agencies and organizations who provide resources and supports to students		Formative		
and families (ie. Bluebonnet trails, Adopt a Unit, etc).	Oct	Jan	Apr	June
Staff Responsible for Monitoring: Counselor	60%			
Strategy 2 Details				
Strategy 2: Provide ongoing individual student intervention based on failure reports through campus created templates		Formative		Summative
and documented supports.	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: Increase achievement Staff Responsible for Monitoring: Counselor	65%			
No Progress Continue/Modify	X Disco	ontinue		•

Goal 2: Jarrell Middle School will implement systems to support the social/emotional and mental health challenges of all students.

Performance Objective 2: Increase student support for social and emotional connects to campus involvement.

Strategy 1 Details		Reviews			
Strategy 1: Incorporate Restorative practices as a tool for collaborative conflict resolution.		Formative		Summative	
Strategy's Expected Result/Impact: Improve campus culture Staff Responsible for Monitoring: Counselor	Oct	Jan	Apr	June	
Strategy 2 Details		Re	views		
Strategy 2: Counselor Lunch & Learn sessions focused on Casels Five Core Competencies.		Formative			
Strategy's Expected Result/Impact: Improve campus culture	Oct	Jan	Apr	June	
Staff Responsible for Monitoring: Counselor	45%				
Strategy 3 Details					
Strategy 3: Counselors will provide targeted classroom SEL lessons to improve classroom climate based on teacher	Formative			Summative	
and student needs.	Oct	Jan	Apr	June	
Strategy's Expected Result/Impact: Improve campus climate Staff Responsible for Monitoring: Counselor	35%				
Strategy 4 Details		Re	views	•	
Strategy 4: Embed structured activities using the Second Step program for Social Emotional Learning and support.		Formative		Summative	
Strategy's Expected Result/Impact: Improve school culture and climate	Oct	Jan	Apr	June	
Staff Responsible for Monitoring: Counselor Title I Schoolwide Elements: 2.6 - ESF Levers: Lever 3: Positive School Culture Funding Sources: - 199 General Fund: SCE - \$2,630	40%				
Strategy 5 Details		Re	views	<u> </u>	
Strategy 5: Increase opportunities for extra-curricular involvement and attendance in student clubs.	Formative Su			Summative	
Strategy's Expected Result/Impact: Increase student engagement	Oct	Jan	Apr	June	
Staff Responsible for Monitoring: Assistant Principal	10%				
No Progress Accomplished — Continue/Modify	X Disc	ontinue	ı		

Goal 2: Jarrell Middle School will implement systems to support the social/emotional and mental health challenges of all students.

Performance Objective 3: Continue to offer and support professional learning opportunities for staff targeted to social and emotional support for students.

Strategy 1 Details	Reviews			
Strategy 1: Counselor led Professional development on restorative practices and peer mediation.		Formative		
Strategy's Expected Result/Impact: Increase student engagment	Oct	Jan	Apr	June
Staff Responsible for Monitoring: Counselor	35%			
No Progress Continue/Modify	X Disco	ontinue		

Goal 3: Jarrell Middle School will create a recruiting and retention plan.

Performance Objective 1: Empower teacher leaders through collaborative decision making and shared responsibility.

Strategy 1 Details		Reviews		
Strategy 1: Establish monthly Campus Leadership meetings with Department Chairs and Team Leaders to analyze		Formative		Summative
progress towards campus goals.	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: Improve campus culture Staff Responsible for Monitoring: Principal				
Strategy 2 Details		Rev	views	
Strategy 2: Create and sustain an effective Positive Behavior Interventions and Support committee focused on	Formative			Summative
improving student outcomes.	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: Improve school climate and culture Staff Responsible for Monitoring: Dean of Students	45%			
Strategy 3 Details	Reviews			
Strategy 3: Provide professional learning on forward thinking through campus book study of 'The Energy Bus'. Strategy's Expected Result/Impact: Improve campus culture and climate	Formative Summative			
	Oct	Jan	Apr	June
Staff Responsible for Monitoring: Principal				
Strategy 4 Details		Rev	views	
Strategy 4: Empower teachers through PLC using Lead4ward: Leading Learning Series, with a focus on the	Formative			Summative
instruction, learning, and assessment cycle.	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: Vertical Alignment Improve Tier 1 Instruction				
Staff Responsible for Monitoring: Principal Instructional Coach				
TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 2: Effective, Well-Supported Teachers, Lever 5: Effective Instruction				
Funding Sources: - 199 General Fund: SCE - \$1,521				
No Progress Continue/Modify	X Disc	ontinue	•	•

Goal 3: Jarrell Middle School will create a recruiting and retention plan.

Performance Objective 2: Develop a robust mentor/mentee program that fosters a growth mindset, encourages peer review, and builds leadership capacity within the campus.

Strategy 1 Details	Reviews			
Strategy 1: Provide ongoing support to new-to-profession teachers through monthly luncheons with assigned Mentor.		Formative		
Strategy's Expected Result/Impact: Increase retention	Oct	Jan	Apr	June
Staff Responsible for Monitoring: Instructional Coach				
Strategy 2 Details		views		
Strategy 2: Schedule and facilitate Learning Walks with staff new to campus, focused on best practice instructional	Formative			Summative
strategies.	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: Improve Tier I Instruction			_	
Staff Responsible for Monitoring: Principal				
Strategy 3 Details		Rev	views	
Strategy 3: Provide opportunities for reflective practices including video self-Reflection and peer-to-peer classroom		Formative		Summative
observations.	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: Improve Tier 1 Instruction				
Staff Responsible for Monitoring: Instructional Coach				
No Progress Accomplished — Continue/Modify	X Disc	continue		

Goal 3: Jarrell Middle School will create a recruiting and retention plan.

Performance Objective 3: Provide continuous Professional Development and meaningful incentives to staff to ensure a positive school culture and climate.

Strategy 1 Details	Reviews			
Strategy 1: Provide formal and informal recognition through peer nominated Staff of the Month awards and affirmations in teacher boxes.	Formative Oct Jan Apr			Summative June
Strategy's Expected Result/Impact: Improve campus culture Increase retention Staff Responsible for Monitoring: Assistant Principal	30%			
Strategy 2 Details		Rev	views	
Strategy 2: Provide campus-wide team building opportunities outside the regular school day through the Sunshine	Formative			Summative
Committee.	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: Increase retention Staff Responsible for Monitoring: RTI Coordinator	25%			
Strategy 3 Details		Rev	views	
Strategy 3: Empower teachers by providing regular mini Professional Development lessons during planning time.		Formative		Summative
Strategy's Expected Result/Impact: Effective instruction	Oct	Jan	Apr	June
Staff Responsible for Monitoring: Instructional Coach				
Title I Schoolwide Elements: 2.5 - TEA Priorities: Recruit, support, retain teachers and principals - ESF Levers: Lever 2: Effective, Well-Supported Teachers				
No Progress Continue/Modify	X Disco	ontinue		

Goal 4: Jarrell Middle School will accurately forecast the growth to allow the management of infrastructure, facilities and technology.

Performance Objective 1: Build and sustain a flexible master schedule that accounts for growth, along with movement across grade levels and contents.

Strategy 1 Details Reviews				
Strategy 1: Reorganize campus layout and room assignments in order to maximize the utilization of allotted space.		Formative		
Staff Responsible for Monitoring: Assistant Principal	Oct	Jan	Apr	June
	35%			
Strategy 2 Details		Rev	views	•
Strategy 2: Maintain fluidity of math and reading support classes in response to intervention needs.		Formative		Summative
Strategy's Expected Result/Impact: Increase student achievement	Oct	Jan	Apr	June
Staff Responsible for Monitoring: Principal				
Strategy 3 Details		Rev	views	<u>'</u>
Strategy 3: Streamline and diversify elective options to balance class sizes and minimize student to teacher ratios.		Formative		Summative
Strategy's Expected Result/Impact: Increase teacher retention	Oct	Jan	Apr	June
Staff Responsible for Monitoring: Counselor	55%			
No Progress Accomplished — Continue/Modify	X Disc	ontinue	•	

Goal 4: Jarrell Middle School will accurately forecast the growth to allow the management of infrastructure, facilities and technology.

Performance Objective 2: Restructure campus personnel to meet the needs of a growing district with more accountability.

Strategy 1 Details	Reviews			
Strategy 1: Employ a Dean of Students who will assist in the planning, coordinating, and administration of school		Formative		
activities and programs.	Oct	Jan	Apr	June
Strategy's Expected Result/Impact: Improve campus culture and climate Staff Responsible for Monitoring: Assistant Principal	55%			
Strategy 2 Details	Reviews			
Strategy 2: Employee a campus interventionist in both Reading and Math.		Formative		Summative
Strategy's Expected Result/Impact: Increase student achievement	Oct	Jan	Apr	June
Staff Responsible for Monitoring: Principal				
Strategy 3 Details		Rev	views	
Strategy 3: Effectively implement a Dyslexia pull-out model based on students needs.		Formative		Summative
Strategy's Expected Result/Impact: Improve student achievement	Oct	Jan	Apr	June
Staff Responsible for Monitoring: Dyslexia Specialist			-	
No Progress Continue/Modify	X Disco	ontinue	l	1

Performance Objective 1: Develop and implement a Positive Behavior Interventions and Supports system to improve communication of campus expectations.

Strategy 1 Details	Reviews			
Strategy 1: Establish and communicate expectations for students during direct teach, guided practice, and independent	Formative Sum			Summative
practice with fidelity. Strategy's Expected Result/Impact: Improved campus culture	Oct	Jan	Apr	June
Decrease office referrals				
Staff Responsible for Monitoring: Principal Instructional Coach	50%			
Title I Schoolwide Elements: 2.5 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture				
Strategy 2 Details		Rev	iews	
Strategy 2: Establish campus expectations for common areas including restrooms, hallways, and cafeteria.	Formative			Summative
Strategy's Expected Result/Impact: Improve school culture and climate	Oct	Jan	Apr	June
Staff Responsible for Monitoring: Assistant Principal	35%			
No Progress Accomplished — Continue/Modify	X Disco	ontinue		

Performance Objective 2: JMS will implement a discipline management system that encourages positive student behavior, self-esteem, and a supportive climate to facilitate maximum student achievement.

Strategy 1 Details		Rev	views	
Strategy 1: Utilize the HERO K-12 program to reinforce positive behavior and track negative infractions based on		Formative		Summative
campus-wide discipline management plan. Strategy's Expected Result/Impact: Improve school culture Decrease office referrals Increase Parent Involvement Staff Responsible for Monitoring: Dean of Students Title I Schoolwide Elements: 2.5, 3.1 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 1: Strong School Leadership and Planning, Lever 2: Effective, Well-Supported Teachers, Lever 3: Positive School Culture	Oct 55%	Jan	Apr	June
Strategy 2 Details		Rev	views	_
Strategy 2: Recognize students each grading cycle through grade-level awards assemblies for Perfect attendance,	Formative			Summative
Honor Roll, and being a STAR student. Strategy's Expected Result/Impact: Increase student achievement Increase student engagement Staff Responsible for Monitoring: Counselor	Oct 45%	Jan	Apr	June
Strategy 3 Details		Rev	views	•
Strategy 3: Provide classroom and campus-wide incentives using HERO as a platform to promote positive behavior.		Formative		Summative
Strategy's Expected Result/Impact: Improve student behavior Reduce office referrals Staff Responsible for Monitoring: PBIS Lead	Oct	Jan	Apr	June
Strategy 4 Details		Rev	views	•
Strategy 4: Create and implement a calendar of events to recognize positive behavior throughout the year.		Formative		Summative
Strategy's Expected Result/Impact: Improve student behavior Staff Responsible for Monitoring: PBIS Lead	Oct	Jan	Apr	June
No Progress Accomplished — Continue/Modify	X Disc	ontinue	1	•

Performance Objective 3: Increase opportunities for community involvement to strengthen partnerships with local agencies.

Strategy 1 Details Review					
Strategy 1: Invite volunteers to become "Hallway HEROs" by connecting with students in hallways and the cafeteria	rs to become "Hallway HEROs" by connecting with students in hallways and the cafeteria Formative			Summative	
during lunches. Strategy's Expected Possilt/Impacts Increase parent involvement	Oct	Jan	Apr	June	
Strategy's Expected Result/Impact: Increase parent involvement Staff Responsible for Monitoring: Assistant Principal	10%				
Strategy 2 Details		Rev	iews	•	
Strategy 2: Re-establish Parent Teacher Organization along with monthly meetings, fundraising efforts, and teacher		Formative		Summative	
appreciation events.	Oct	Jan	Apr	June	
Strategy's Expected Result/Impact: Increase parent involvement Staff Responsible for Monitoring: Librarian	0%				
Strategy 3 Details		Rev	iews	•	
Strategy 3: Host a monthly Principal Brown Bag luncheon for community feedback.		Formative		Summative	
Strategy's Expected Result/Impact: Increase parent engagement	Oct	Jan	Apr	June	
Staff Responsible for Monitoring: Principal	0%				
No Progress Accomplished Continue/Modify	X Disc	ontinue			

Performance Objective 4: Increase the methods and frequency of campus communications all stakeholders.

Strategy 1 Details		Rev	iews	
Strategy 1: Utilize Talking Points as a two-way parent communication tool for diverse languages.		Formative		
Strategy's Expected Result/Impact: Improved communication Staff Responsible for Monitoring: Dean of Students Title I Schoolwide Elements: 2.6, 3.1 - TEA Priorities: Improve low-performing schools - ESF Levers: Lever 3: Positive School Culture Funding Sources: Talking Points - 199 General Fund: SCE - \$2,320	Oct 60%	Jan	Apr	June
Strategy 2 Details		Rev	iews	
Strategy 2: Continue weekly "Cougar News" composed of important campus events, student and staff highlights, and		Formative		Summative
instructional focus. Strategy's Expected Result/Impact: Increase parent involvement	Oct	Jan	Apr	June
Staff Responsible for Monitoring: Principal	0%			
Strategy 3 Details		Rev	iews	
Strategy 3: Model cultural expectations through continuous learning and book studies.		Formative		Summative
Strategy's Expected Result/Impact: Positive culture and climate	Oct	Jan	Apr	June
Staff Responsible for Monitoring: Principal	0%			
Strategy 4 Details		Rev	iews	
Strategy 4: Implement video announcements created by students in NJHS with current events and campus reminders.		Formative		Summative
Strategy's Expected Result/Impact: Improve communication	Oct	Jan	Apr	June
Staff Responsible for Monitoring: Librarian	0%			
No Progress Accomplished — Continue/Modify	X Disco	ontinue	•	

Comprehensive Support Strategies

Goal	Objective	Strategy	Description
1	1	4	Provide guided professional development and ongoing support on lead4ward resources, including Snapshots, TEKS Scaffolds, Academic Vocabulary, IQ Released Tests, Student Learning Reports, and much more. Teachers will learn how to use the student-centered, teacher-friendly tools, resources, and strategies from lead4ward to make learning meaningful and engaging.
1	5	1	Utilize the Read Naturally Live program to build fluency and motivation while increasing reading accuracy and expression with audio support.

Targeted Support Strategies

Goal	Objective	Strategy	Description	
1	5	1	Utilize the Read Naturally Live program to build fluency and motivation while increasing reading accuracy and expression with audio support.	

Campus Funding Summary

199 General Fund: SCE						
Goal	Objective	Strategy	Resources Needed	Account Code	Amount	
1	1	4	Initial Professional Development		\$5,900.00	
1	2	1	DBQ's		\$2,550.00	
1	2	4	Generation Genius		\$1,500.00	
1	4	3	Leading and Learning Series		\$1,521.00	
1	5	1	Read Live Intervention Seats		\$3,620.00	
1	5	2	Math Manipulatives		\$4,265.00	
2	2	4			\$2,630.00	
3	1	4			\$1,521.00	
5	4	1	Talking Points		\$2,320.00	
Sub-Total						
Grand Total						

Addendums